





## EUROPEAN MIDCAP EVENT FEBRUARY 2, 2017 FRANKFURT

WE SHOULD ALL FEEL NOTHING BUT SHAME FOR THE REPUTATION THAT FINANCE HAS EARNED ITSELF IN THE LAST FEW YEARS, BUT IF YOU MANAGE TO GUIDE HEALTHY CAPITAL FROM SUCCESSFUL BUSINESSES AND THE ASSETS OF FAMILIES THAT WISH TO INVEST THEM INTELLIGENTLY IN COMPANIES THAT WANT TO GROW, YOU ARE GENUINELY DOING ONE OF THE MOST BENEFICIAL JOBS IN THE WORLD.





@TAMBURITIP









#### **GROUP STRUCTURE**

PRIVATE COMPANIES



#### LISTED COMPANIES









AZIMUT BENETTI

~40 MILLION EURO

TAMBURI INVESTMENT PARTNERS S.P.A.







~95 MILLION EURO























**ADVISORY** 





~25 MILLION EURO

# ~1,9 BILLION EURO CONSIDERING DIRECT INVESTMENTS AND CLUB DEALS IN LEADING MULTINATIONAL & TECHNOLOGICAL COMPANIES(\*)

#### 11 YEARS FROM LISTING

ASSET CLASS	9/11/05	31/01/17	CASH MULTIPLE
TIP	1,8	5,2 <sup>(</sup>	2,90 x
S&P500	1.218,6	2.271,4	1,86 x
S&P GLOBAL PROPERTY	146,2	183,9	1,26 x
S&P GLOBAL LUXURY	975,7	2.040,6	2,09 x
S&P PRIVATE EQUITY	139,6	125,5	0,90 x
GOLD	461,4	1.197,3	2,59 x
SILVER	7,6	17,1	2,25 x
BRENT	59,7	52,6	0,88 x
USD	0,8	0,9	1,10 x

<sup>(\*)</sup> CONSENSUS VALUE - FOR LISTED COMPANIES - REPORTED ON BLOOMBERG.

#### 5 YEARS RETURN

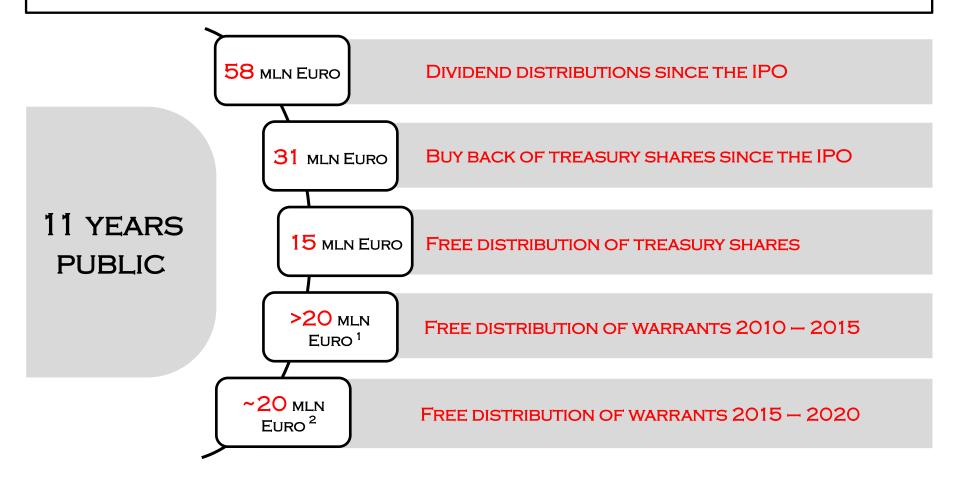


AS AT 31/1/2017

<sup>(\*\*)</sup> TIP VALUE IS CALCULATED CONSIDERING THE PRICE AS AT 31/01/2017, THE DIVIDENDS DISTRIBUTED (IN CASE OF RE-INVESTMENT OF PROCEEDS IN TIP SHARES ON THE EX-DATE), THE VALUE AS AT 31/01/2017 OF TREASURY SHARES ATTRIBUTED FOR FREE, THE PRICE OF WARRANTS 2010/15 ON THE LAST TRADING DAY AND THE PRICE AS AT 31/01/2017 OF WARRANTS 2015/20



#### **ORIENTATION TO MARKET**



- 1. N. 13.3 MILLIONS OF WARRANT FREELY GIVEN IN 2010; PERFORMANCE OF 3,369.6% SINCE THE DISTRIBUTION.
- 2. «Value» of warrants freely given in July 2015 to be exercised within 2020 for a maximum amount of 200 million Euro (equal to capital increases in case of exercise); performance from listing to January 31, 2017 of +133.2% (imp. yield of 2.9%).



#### TIP GROUP INVESTMENTS AND POTENTIAL



## 2,5 BILLION EURO

CONSIDERING CLUB DEALS AND COMMITTED CAPITAL







#### **FOCUS**

TARGET REVENUES
BETWEEN 30 AND
200 MILLION EURO

REVENUES > 200 MILLION EURO

TARGET REVENUES
> 200 MILLION EURO

EQUITY SIZE X DEAL
BETWEEN 20 AND 60
MILLION EURO

EQUITY SIZE X DEAL < 30 MILLION EURO

EQUITY SIZE X DEAL > 30 MILLION EURO

#### OVER 1 BILLION TO BE INVESTED IN THE NEXT FEW YEARS

(EXCLUDING WARRANT TIP 15-20 CAPITAL INCREASE)

INVESTMENTS DONE > 290 MILLION EURO

INVESTMENTS DONE > 1,5 BILLION EURO

COMMITTED CAPITAL 550 MILLION EURO

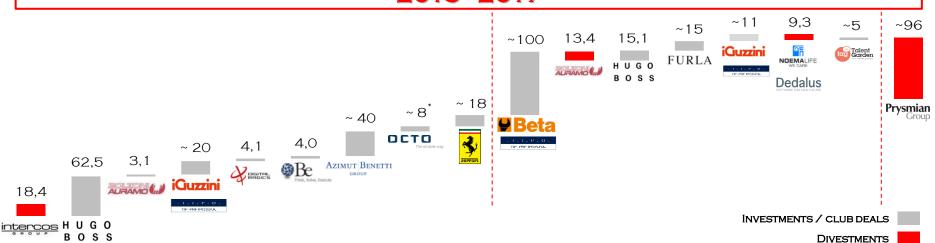
RESIDUAL CAPITAL TO BE INVESTED > 80 MILLION EURO

PIPELINE OF ABOUT 30 INVESTMENTS OUT OF WHICH 3 UNDER INTENSE NEGOTIATION



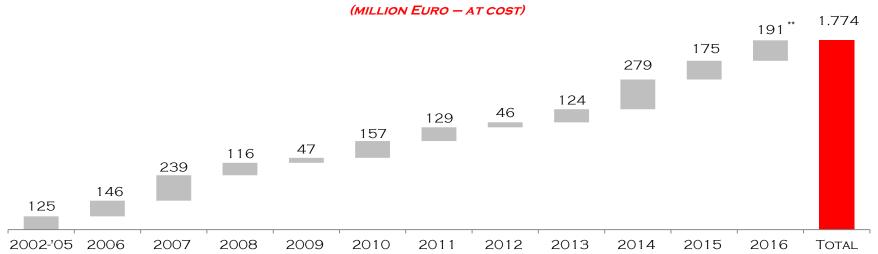
#### **DYNAMISM**

# 2015-2017



# Data in million Euro

### INVESTMENTS DONE INCLUDING **CLUB DEAL**



<sup>\*</sup> CONVERTIBLE NOTE PROVIDED TO MANAGEMENT INVESTMENT VEHICLE

<sup>\*\*</sup> INCLUDING THE INVESTMENT IN FURLA ANNOUNCED ON MAY 2, 2016 AND EXCLUDING 550 MILLION EURO OF COMMITTED CAPITAL FOR ASSET ITALIA



# Prysmian Group

- CLUBTRE S.P.A. HAS ANNOUNCED THE SUCCESSFUL COMPLETION OF THE SELL OF 4 MILLION ORDINARY SHARES OF PRYSMIAN S.P.A., REPRESENTING 1.85% OF PRYSMIAN'S SHARE CAPITAL, FOR A TOTAL CONSIDERATION OF 97.6 MILLION EURO, GROSS OF CHARGES AND COMMISSIONS.
- THE TRANSACTION REPRESENTS A PARTIAL DIVESTITURE (LESS THAN 1/3) OF THE SIGNIFICANT INVESTMENT MADE IN 2010 BY TIP WITHIN A CLUB DEAL INVOLVING IMPORTANT FAMILY OFFICES THAT IN ANY CASE IS MAINTAINING THROUGH CLUBTRE A SIGNIFICANT SHAREHOLDING IN PRYSMIAN.
- UPON COMPLETION OF THIS TRANSACTION CLUBTRE OWNS APPROXIMATELY 8.7 MILLION OF PRYSMIAN SHARES, REPRESENTING 4.01% OF THE SHARE CAPITAL, REMAINING ON THE BASIS OF THE INFORMATION AVAILABLE THE INDIVIDUAL MOST IMPORTANT SHAREHOLDER.

CLUBTRE (INVESTMENT VEHICLE)				
CAPITAL INVESTED IN CLUBTRE	120 MILLION EURO			
REIMBURSEMENT OF SHAREHOLDERS' LOANS AND DIVIDENDS	25 MILLION EURO			
Buy васк	36 MILLION EURO			
NET CAPITAL INVESTED BY THE SHAREHOLDERS	59 MILLION EURO			

TIP IN CLUBTRE				
NAV CLUBTRE (AT MARKET VALUE)	228 MILLION EURO			
% of TIP	43,28%			
VALUE OF TIP QUOTA	98,7 MILLION EURO			
PRO QUOTA OF NET CAPITAL INVESTED	32,8 MILLION EURO			



## NOT ONLY A FINANCIAL INVESTOR... A REAL LONG TERM PARTNER LANGUAGE FOR THE PARTNER S.P.A.

#### A UNIQUE NETWORK

DIRECT ACCESS TO A UNIQUE NETWORK OF ABOUT 150 ENTREPRENEURIAL **FAMILIES** ABLE TO PROVIDE UNCOMMON INDUSTRIAL KNOW HOW

#### ТЕАМ

MORE THAN 40 YEARS OF PROFESSIONAL **EXPERIENCE** IN INVESTMENTS AND FINANCIAL ADVISORY. A TEAM OF ABOUT 20 PROFESSIONALS STRONGLY FOCUSED ON RESULTS

# **LONG TERM** PARTNER

NO EXIT PREDETERMINED: **CREATE VALUE IS THE ONLY TARGET PURSUED** 

LEAN AND FAST INVESTMENT **PROCESS** 

#### **GOVERNANCE**

DEEP UNDERSTANDING OF FAMILY DYNAMICS AND ABILITY TO SIMPLIFY GOVERNANCE. **ALIGNMENT OF INTEREST WITH** ENTREPRENEURS THAT RETAIN THE OPERATING MANAGEMENT

#### **ADVISORY**

A PARTNER WITH A LONG TIME EXPERIENCE IN M&A AND FINANCIAL ADVISORY ABLE TO GIVE A REAL SUPPORT TO THE **ENTREPRENEUR** 



#### SUPPORTING AGGREGATION PROCESSES



SECOND SHAREHOLDER AFTER THE **FOUNDER** 

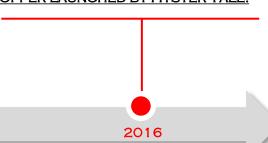
#### CONTINUOUS SUPPORT IN M&A

SINCE ITS FIRST INVESTMENT IN 2007 TIP HAS ALWAYS SUPPORTED BOLZONI IN ITS GROWTH STRATEGY ALSO BASED ON M&A.

#### SUPPORT ALSO DURING MARKET STOCK DOWTURNS

TIP INCREASED ITS STAKE IN 2012, 2013 AND 2015

DIVESTMENT WITHIN A PUBLIC TENDER OFFER LAUNCHED BY HYSTER-YALE.



2007-2011

2012-2015



#### SECOND SHAREHOLDER AFTER THE **FOUNDER**

#### FIRST INVESTMENT AND **IPO**

NOEMALIFE.

#### CONTINUOUS SUPPORT IN M&A

SUPPORT IN GROWTH STRATEGY BASED TIP ADVISED THE COMPANY IN THE ALSO ON STRATEGIC ACQUISITIONS IN IPO PROCESS AND INVESTED IN PARTICULAR OF MEDASYS (LISTED IN FRANCE).

#### SUBSCRIPTION OF CAPITAL INCREASE

#### PUBLIC TENDER OFFER LAUNCHED BY COMPETITOR DEDALUS

TIP SUBSCRIBED THE CAPITAL THE INTEGRATION BETWEEN NOEMALIFE INCREASE OF THE COMPANY AS AND DEDALUS HAS CREATED THE WELL AS FACILITATED THE EUROPEAN LEADER IN THE CLINICAL





#### **IPO PIPELINE**



LISTED ON NASDAQ ON NOV. 2015 - +90% SINCE THE IPO - MARKET CAP. OF AROUND 1,2 BLN

#### **EXPECTED IPO PIPELINE**

2017

2017/2018

2018



**FURLA** 



WWW.OCTOTELEMATICS.COM

WWW.FURLA.COM

WWW.EATALY.IT

2018/2019

2018/2019

2019/2020

rochebobois

iGuzzini

**Beta** 

WWW.ROCHE-BOBOIS.COM

WWW.IGUZZINI.COM

WWW.BETA-TOOLS.COM



## 9M 2016 INVESTEE COMPANIES MAIN RESULTS

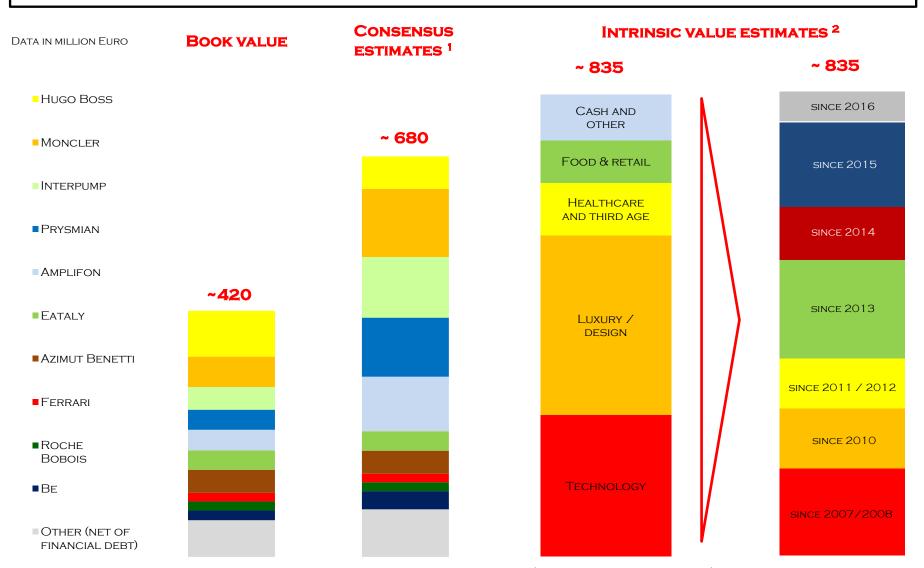
#### INVESTMENTS IN MORE THAN 10 COMPANIES WITH WORLDWIDE LEADERSHIP POSITIONS

CONS. DATA IN EURO MLN	SALES	EBITDA	NOTES ON PROFITS
AMPLIFON	804	119	ALL TIME RECORD
BE	97	11	ALL TIME RECORD
EATALY *	~380	25/30	ALL TIME RECORD
FERRARI	2.269	629	ALL TIME RECORD
Furla*	339	44	ALL TIME RECORD
Hugo Boss	1.968	346	SLIGHT DECREASE IN PROFIT FROM ALL TIME RECORD
INTERPUMP	693	152	ALL TIME RECORD
MONCLER	639	N.A.	ALL TIME RECORD
PRYSMIAN	5.660	527	ALL TIME RECORD
ROCHE BOBOIS*	~250	25/30	ALL TIME RECORD

AVERAGE EBITDA MARGIN OF THE MAIN INVESTEE COMPANIES OF ABOUT 15%



#### **ASSETS**

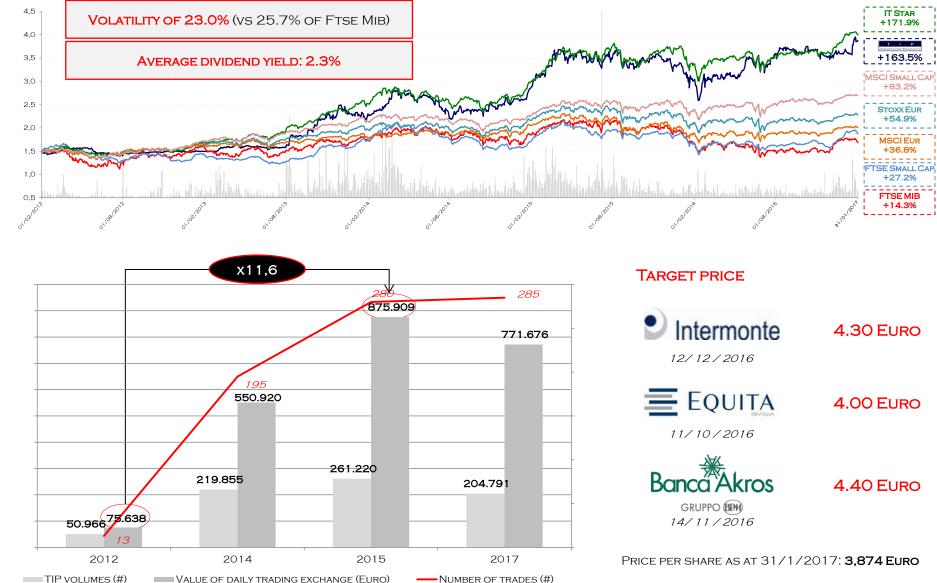


AMOUNTS RELATED TO CASH HAVE BEEN CALCULATED NET OF SHORT-TERM FINANCIAL ASSETS (LIQUIDITY INVESTMENT IN BONDS) AND LIABILITIES AND GROSS OF BONDS OUTSTANDING DUE TO THEIR LONG-TERM NATURE.

- 1. Consensus estimates: Includes the analytical valuation of each investment based on analyst estimates (Bloomberg) as at 27/1/2017
- 2. INTRINSIC VALUE ESTIMATES: ANALYTICAL EVALUATION OF EACH INVESTMENT ELABORATED BY TIP CONSIDERING THE MEDIUM-TERM OUTLOOK OF THE COMPANIES



# TIP SHARE AS AT JANUARY 31, 2017





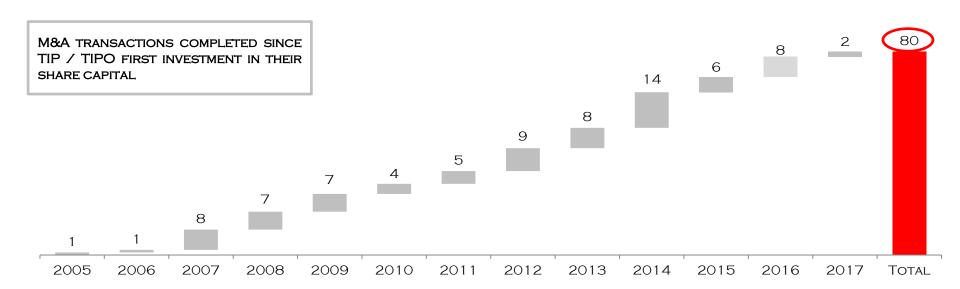
#### **AGGREGATION OF INVESTEE COMPANIES**

SINCE TIP/TIPO FIRST INVESTMENT THE AGGREGATE AMOUNT OF THE MAIN INVESTEE COMPANIES HAS INCREASED\*:

ANNUAL REVENUES, FROM 11,1 TO 16,0 BILLION EURO (+44,1%)

ANNUAL EBITDA, FROM 1,6 TO 2,3 BILLION EURO (+39,6%)

NUMBER OF EMPLOYEES, FROM ABOUT 46.000 TO ABOUT 61.000 (+32,7%)





# **ASSET ITALIA**

# ASSET ITALIA

THE CLUB OF TIP CLUB DEALS

## 550 MILLION EURO

TOTAL CAPITAL COMMITMENT

- 1. On July 2016, with the contribution of ~ <u>30 family offices</u> on top of TIP owning a 20% stake.
- 2. INVESTMENT HOLDING THAT WILL GIVE THE SHAREHOLDERS THE FACULTY TO CHOOSE EVERY TIME THAT A PROPOSAL ARISES EACH INDIVIDUAL INVESTMENTS AND TO RECEIVE THE SHARES OF THE SPECIFIC CLASS RELATED TO THE INVESTMENT SUBSCRIBED.
- 3. IN ORDER TO MAXIMIZE LIQUIDITY <u>WITHIN FIVE YEARS A BUSINESS COMBINATION</u>

  <u>BETWEEN ASSET ITALIA AND TIP SHALL TAKE PLACE</u> AND ASSET ITALIA SHARES

  WILL BE SWAPPED WITH PUBLICLY TRADED TIP SHARES BASED ON INDEPENDENT

  AND COHERENT VALUATIONS.



#### THE ITALIAN BIGGEST INNOVATION HUB

TIP HAS INVESTED ABOUT 5 MILLION EURO IN DIGITAL MAGICS AND TODAY IS THE SINGLE BIGGEST SHAREHOLDER WITH > 18%



- DIGITAL IS NOW PERVASIVE IN EVERY SECTOR
- SEED CAPITAL EARLY STAGE IS ONE OF THE MOST PROMISING MARKET

LEADERSHIP

OPEN

INNOVATION

SEED CAPITAL

**EARLY STAGE** 

- DIGITAL MAGICS IS THE MAIN ITALIAN INCUBATOR AND THE ONLY ONE WITH LOCAL PRESENCE (6 BRANCHES)
- TALENT GARDEN (19% OWNED BY DIGITAL MAGICS AND 25% BY TIP AND TIP'S F&F) IS THE MAIN CO-WORKING HUB IN EUROPE.

DIGITAL MAGICS



- 72 STARTUPS IN PORTFOLIO MORE THAN 500 JOBS CREATED
- OPEN INNOVATION PROGRAMS WITH MAJOR ITALIAN COMPANIES SUCH AS POSTE, NICE, RCS, IL FATTO QUOTIDIANO AND OTHERS

GROWTH
+
STRUCTURE

- DIGITAL MAGICS: <u>AGGREGATED REVENUES OF THE STARTUPS IN 2015 OF OVER 32 MILLION EURO (+ 74%)</u>. 2017 TARGET: 100 MILLION EURO.
- DIGITAL MAGICS: <u>9 COMPANIES WITH REVENUES HIGHER</u> THAN 1 MILLION
- TAG: <u>17 CAMPUSES IN 4 COUNTRIES. 2017 TARGET:</u> >20 CAMPUS IN EUROPE. SALES +750% IN 2016



- 1. "PREFERRED"

  ACCESS TO DIGITAL

  MARKETS
- 2. SUPPORT TO TIP /
  TIPO INVESTEE
  COMPANIES TO
  APPROACH DIGITAL
  MARKETS AND
  IDENTIFY
  "CONTIGUOUS"
  STARTUPS
- 3. INVESTMENT
  OPPORTUNITIES IN
  THE MOST PROMISING
  STARTUPS FOR TIP /
  TIPO

TALENT GARDEN HAS SUCCESSFULLY COMPLETED A ROUND OF FINANCING OF 12 MILLION EURO MAINLY SUBSCRIBED BY TIP AND TIP FAMILIES AND FRIENDS, BUT ALSO WITH PRESTIGIOUS INTERNATIONAL INVESTORS.



#### TIP MOST RECENT INVESTMENTS

# FURLA

CONVERTIBLE LOAN OF 15
MILLION EURO TO BE
AUTOMATICALLY SWAPPED INTO
FURLA SHARES AT THE LISTING

ONE OF THE LEADERS WORLDWIDE IN THE PRODUCTION AND SALE OF HIGH QUALITY LEATHER BAGS AND ACCESSORIES

- 415 SHOPS IN >100 COUNTRIES, >1,550 EMPLOYEES
- 2015 REVENUES AMOUNTING TO 339 MILLION EURO, 80% OUT OF ITALY (+30%), 44 MILLION EURO EBITDA (+29%)





DURING 2015 FURLA OPENED MANY SHOPS ALL OVER THE WORLD; THE MOST RELEVANT WERE THE FLAGSHIP STORE IN ROME - IN PIAZZA DI SPAGNA, ON THE SCALINATA DI TRINITÀ DEI MONTI - NEW YORK, HONG KONG, MADRID, MOSCOW, ST. PETERSBURG, VIENNA, MACAU E SINGAPORE AND HAS A PLAN TO OPEN, IN 2016, FURTHER IMPORTANT SHOPS IN LONDON, PARIS, MELBOURNE AND SHANGHAI



# AZIMUT BENETTI

INVESTMENT OF ~ 40 MILLION EURO (75% VIA CAPITAL INCREASE) FOR A STAKE OF ABOUT 12%

#### WORLD LEADING MANUFACTURER OF MEGA - YACHTS

- 15 TIMES OVER THE PAST 16 YEARS RANKED AS FIRST IN THE GLOBAL
   ORDER BOOK
- 11 SHIPYARDS, A SALES NETWORK OF 138 DEALERS IN OVER 70 COUNTRIES, > 2,100 EMPLOYEES, ANNUAL VALUE OF PRODUCTION OF OVER 700 MILLION EUROS
- CONTROLS FRASER YACHTS, THE WORLD'S LEADING FULL SERVICE
   YACHTING COMPANY AND MANY VALUABLE PORT CONCESSIONS







#### TIPO MOST RECENT INVESTMENTS





DURING 2015 TIPO HAD ACQUIRED A 14.3% INTEREST IN IGUZZINI, ONE OF THE WORLDWIDE LEADERS IN ARCHITECTURAL LIGHTING WITH ANNUAL SALES IN EXCESS OF 230 MILLION EURO

#### TIPO RECENTLY INCREASED ITS POSITION IN IGUZZINI GROUP

- IN JULY 2016 TIPO AND SOME MEMBERS OF THE GUZZINI FAMILY HAVE SET GH S.R.L. FOR THE PURPOSE OF ACQUIRING 17.32% OF THE SHARE CAPITAL OF FIMAG S.P.A., THAT CONTROLS OF IGUZZINI ILLUMINAZIONE S.P.A. AND SOME OTHER ASSETS.
- OVERALL THE IMPLICIT STAKE IN IGUZZINI (DIRECT AND INDIRECT) IS AROUND 24%.









ACQUISITION OF 100% OF THE GROUP (CLUB DEAL) FOR ~200 MILLION EURO

# MARKET LEADER IN ITALY IN THE PRODUCTION AND DISTRIBUTION OF HIGH-QUALITY PROFESSIONAL HAND TOOLS

- CATALOGUE WITH MORE THAN 10,000 REFERENCES
- ABOUT 530 EMPLOYEES
- 3 PRODUCTION PLANTS, MORE THAN 100 DISTRIBUTORS WORLDWIDE,
   DIRECT PRESENCE ABROAD WITH 7 SUBSIDIARIES





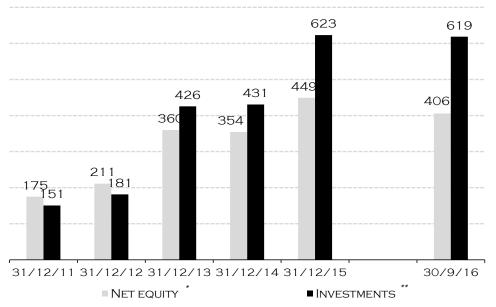
ROCHE BOBOIS, IGUZZINI AND BETA UTENSILI BUSINESS CASES ARE EXAMPLES OF THE CAPABILITY OF TIP / TIPO TO HELP FAMILIES IN THE PROCESS OF SIMPLIFYING THE SHAREHOLDING AND THE GOVERNANCE IN ARTICULATED FAMILIAR CONTEXTS

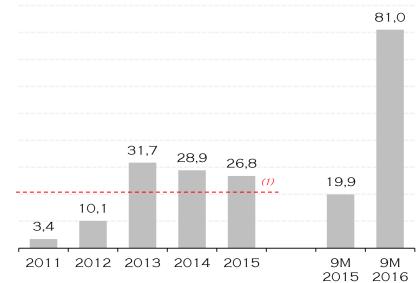


#### **RESULTS**

#### **NET EQUITY AND INVESTMENTS**

#### **5** YEARS OF PROFIT BEFORE TAX





(1) AVERAGE NET PROFIT BEFORE TAX IN THE LAST 5 YEARS 20 MILLION EURO

AGGREGATE NET PROFIT BEFORE TAX OF THE LAST 5 YEARS ABOVE 100 MILLION EURO

DATA IN MILLION EURO





- IN JULY 2016 CLUBSETTE (52% OWNED BY TIP) HAS RECEIVED A SHARE ALLOCATION OF A 5.125% STAKE IN MONCLER S.P.A., IN EXECUTION OF AGREEMENTS WITH RUFFINI PARTECIPAZIONI. THE LIQUIDATION OF CLUBSETTE IS ONGOING, A SUBSTANTIAL PART OF THE PRO-QUOTA DISTRIBUTION TO THE QUOTA-HOLDERS NET OF ANY OUTSTANDING DEBT HAS BEEN ALREADY PERFORMED AND TIP OWNS DIRECTLY ITS STAKE (> 2 % STAKE).
- ACCORDING TO IAS / IFRS THE TRANSACTION IS GIVING TIP GROUP A CAPITAL GAIN OF AROUND 78 MILLION EURO, AT CONSOLIDATED LEVEL.
- 2016 P&L: ONLY CONSIDERING THE CAPITAL GAIN ON MONCLER REFLECTED IN THE RESULTS AS AT SEPTEMBER 30, 2016, THE CURRENT YEAR LOOKS LIKE A REALLY EXCEPTIONAL ONE, FROM THE PROFITABILITY POINT OF VIEW.